



Alavipour
Construction Engineering
and Management Institute

December 22, 2019

Dear Mr. Pourbakhshaei:

ACEMI thanks you for participating the “*Principles of Recognizing, Measuring, and Avoiding Delays*” course for 3 hours. ACEMI congratulates you on achieving the “**Certificate of Participation**” for this course and wishes you the best in your career path. You are well on your way.

P.S. “**Certification of Participation**” is given to attendees only for participating in professional courses and workshops.

Sincerely,

S. M. Reza Alavipour, PhD, PMP, CMIT
President and CEO,
Alavipour Construction Engineering and Management Institute (ACEMI)

Enclosures: Certificate of Participation



CERTIFICATE OF PARTICIPATION

The Alavipour Construction Engineering and Management Institute (ACEMI) presents this certificate to:

Amir Saeed Pourbakhshaei

For participating the

Principles of Recognizing, Measuring, and Avoiding Delays

Hours: 3

Date: December 22, 2019

Credential ID: CP- w8928

S. M. Reza Alavipour, President & CEO

