



Alavipour
Construction Engineering
and Management Institute

November 3, 2025

Dear Mr. Norouzi:

ACEMI thanks you for participating in the “*Comprehensive Delay Analysis Framework Based on AIA and FIDIC Contracts*” course for 25 hours. ACEMI congratulates you on achieving the “**Certificate of Participation**” for this course and wishes you the best in your career path. You are well on your way.

P.S. “**Certificate of Participation**” is given to attendees only for participating in professional courses and workshops.

Sincerely,

S. M. Reza Alavipour, PhD, CMAA Authorized Trainer, PMP, CMIT
CEO,
Alavipour Construction Engineering and Management Institute (ACEMI)

Enclosures: Certificate of Participation



CERTIFICATE OF PARTICIPATION

The Alavipour Construction Engineering and Management Institute (ACEMI) presents this certificate to:

Iman Norouzi

For participating in the

Comprehensive Delay Analysis Framework Based on AIA and FIDIC Contracts

Hours: 25

Date: November 3, 2025

Credential ID: CP-gc359-4881-6190



Per Attain

S. M. Reza Alavipour, CEO, PhD, PMP, CMIT

