



Alavipour
Construction Engineering
and Management Institute

September 3, 2025

Dear Mr. Zafariyan:

ACEMI thanks you for participating in the “*Project Delay Analysis*” course for 80 hours. ACEMI congratulates you on achieving the “**Certificate of Participation**” for this course and wishes you the best in your career path. You are well on your way.

P.S. “**Certificate of Participation**” is given to attendees only for participating in professional courses and workshops.

Sincerely,

S. M. Reza Alavipour, PhD, CMAA Authorized Trainer, PMP, CMIT
CEO,
Alavipour Construction Engineering and Management Institute (ACEMI)

Enclosures: Certificate of Participation



CERTIFICATE OF PARTICIPATION

The Alavipour Construction Engineering and Management Institute (ACEMI) presents this certificate to:

Behroz Zafariyan

For participating in the
Project Delay Analysis

Hours: 80

Date: September 3, 2025

Credential ID: CP-oc364-8194-9657



Reza Attari

S. M. Reza Alavipour, CEO, PhD, PMP, CMIT

