



Alavipour
Construction Engineering
and Management Institute

November 24, 2024

Dear Mr. Norouzi:

ACEMI thanks you for participating in the “*Contingency Estimating - General Principles*” course for 5 hours. ACEMI congratulates you on achieving the “**Certificate of Participation**” for this course and wishes you the best in your career path. You are well on your way.

P.S. “**Certificate of Participation**” is given to attendees only for participating in professional courses and workshops.

Sincerely,

S. M. Reza Alavipour, PhD, CMAA Authorized Trainer, PMP, CMIT
CEO,
Alavipour Construction Engineering and Management Institute (ACEMI)

Enclosures: Certificate of Participation



CERTIFICATE OF PARTICIPATION

The Alavipour Construction Engineering and Management Institute (ACEMI) presents this certificate to:

Iman Norouzi

For participating in the

Contingency Estimating - General Principles

Hours: 5

Date: November 24, 2024

Credential ID: CP-gc289-4881-5243



Per Attain

S. M. Reza Alavipour, CEO, PhD, PMP, CMIT

