



Alavipour
Construction Engineering
and Management Institute

June 28, 2026

Dear Mr. Shajari:

ACEMI thanks you for participating in the *“Review of Iranian Delay Analysis Document for EPC Projects”* course for 3 hours. ACEMI congratulates you on achieving the **“Certificate of Participation”** for this course and wishes you the best in your career path. You are well on your way.

P.S. **“Certificate of Participation”** is given to attendees only for participating in professional courses and workshops.

Sincerely,

S. M. Reza Alavipour, PhD, CMAA Authorized Trainer, PMP, CMIT
CEO,
Alavipour Construction Engineering and Management Institute (ACEMI)

Enclosures: Certificate of Participation



CERTIFICATE OF PARTICIPATION

The Alavipour Construction Engineering and Management Institute (ACEMI) Presents this certificate to:

Mojtaba Shajari

For participating in the

Review of Iranian Delay Analysis Document for EPC Projects

Hours: 3

Date: June 28, 2026

Credential ID: CP-vc0-8671-5464



Reza Alavipour

S. M. Reza Alavipour, CEO, PhD, PMP, CMIT

