



Alavipour
Construction Engineering
and Management Institute

August 15, 2026

Dear Mr. Kalami:

ACEMI thanks you for participating in the “*Analysis of Change Order Clauses in Iranian Construction Contracts*” course for 6 hours. ACEMI congratulates you on achieving the “**Certificate of Participation**” for this course and wishes you the best in your career path. You are well on your way.

P.S. “**Certificate of Participation**” is given to attendees only for participating in professional courses and workshops.

Sincerely,

S. M. Reza Alavipour, PhD, CMAA Authorized Trainer, PMP, CMIT
CEO,
Alavipour Construction Engineering and Management Institute (ACEMI)

Enclosures: Certificate of Participation



CERTIFICATE OF PARTICIPATION

The Alavipour Construction Engineering and Management Institute (ACEMI) Presents this certificate to:

Pouya Kalami

For participating in the

Analysis of Change Order Clauses in Iranian Construction Contracts

Hours: 6

Date: August 15, 2026

Credential ID: CP-oc431-11246-4202



Reza Alavipour

S. M. Reza Alavipour, CEO, PhD, PMP, CMIT

