



Alavipour
Construction Engineering
and Management Institute

May 20, 2025

Dear Mr. Biglari:

ACEMI thanks you for participating in the *“Delay Claims and Their Impacts in Construction Projects”* course for 4.5 hours. ACEMI congratulates you on achieving the **“Certificate of Participation”** for this course and wishes you the best in your career path. You are well on your way.

P.S. **“Certificate of Participation”** is given to attendees only for participating in professional courses and workshops.

Sincerely,

S. M. Reza Alavipour, PhD, CMAA Authorized Trainer, PMP, CMIT
CEO,
Alavipour Construction Engineering and Management Institute (ACEMI)

Enclosures: Certificate of Participation



CERTIFICATE OF PARTICIPATION

The Alavipour Construction Engineering and Management Institute (ACEMI) presents this certificate to:

Voria Biglari

For participating in the

Delay Claims and Their Impacts in Construction Projects

Hours: 4.5

Date: May 20, 2025

Credential ID: CP-ev373-5630-7384



Per Attain

S. M. Reza Alavipour, CEO, PhD, PMP, CMIT

