



**Alavipour**  
Construction Engineering  
and Management Institute

September 3, 2022

Dear Mr. Shakiba:

ACEMI thanks you for participating the “*Subcontractor Delay Claims*” course for 2 hours. ACEMI congratulates you on achieving the “**Certificate of Participation**” for this course and wishes you the best in your career path. You are well on your way.

P.S. “**Certificate of Participation**” is given to attendees only for participating in professional courses and workshops.

Sincerely,

S. M. Reza Alavipour, PhD, PMP, CMIT  
President and CEO,  
Alavipour Construction Engineering and Management Institute (ACEMI)

Enclosures: Certificate of Participation



# CERTIFICATE OF PARTICIPATION

*The Alavipour Construction Engineering and Management Institute (ACEMI) presents this certificate to:*

**Amir Mohammad Shakiba**

*For participating the*

**Subcontractor Delay Claims**

Hours: 2

Date: September 3, 2022

Credential ID: CP-gc178-3525-8039

*Reza Alavi*

**S. M. Reza Alavipour, President & CEO**

